

## **CONSTRUCTION LEADERSHIP COUNCIL**

**Tuesday 21 May 2020, 14:00-16:00  
Via Zoom**

### **Minutes – CLC/NO24/2020/M24**

#### **Attendees:**

- Andy Mitchell, (Thames Tideway) – co-chair
- Ann Bentley, (Rider Levett Bucknall)
- Chris Carr, (Carr & Carr Builders)
- Mike Chaldecott, (Saint Gobain)
- Vincent Clancy, (Turner & Townsend)
- Fergus Harradence, (BEIS)
- Brian Morrisroe, (AJ Morrisroe & Sons)
- David Pinder, (Baxi)
- Simon Rawlinson, (Arcadis)
- Mark Reynolds, (Mace)
- David Thomas, (Barratt Developments)
- Jennifer Whyte, (Imperial College)

#### **Present by invitation:**

- David Hancock, (Infrastructure and Projects Authority)
- Niall Mackenzie (BEIS)
- Sam Stacey, (UKRI)
- Karen Wood (BEIS)
- Stuart Young (BEIS)

#### **Apologies:**

- Nick Smallwood, (Infrastructure and Projects Authority)

#### **Secretariat**

- Gavin Fraser, (BEIS)
- Peter Payne, (BEIS)

## **1 Industry Recovery Plan**

1.1 Task group intentionally chosen as trade and representative bodies, mainly taken from the Advisory Group.

1.2 Alasdair Reisner (CECA) made the first draft of the recovery plan which Fergus then summarised into the slide pack. Any comments on the on the content before publication to Fergus.

### 1.3 Andy asked for member's views on the IRP, promoting and championing the recovery plan:

- Universally agreed that it is right the CLC should be promoting the IRP;
- Shouldn't lose sight of longer-term objectives making sure that things like NetZero are embedded. Some of the wording needs attention to say what is needed to be said in terms of Net Zero. Fergus will work in details already provided by the GCB;
- Hub plan – may need to align a little bit better;
- Need Ministerial buy-in not just rubber stamping;
- Keeping Task Force/TA cohesion going post pandemic;
- Should the plan mention BrExit?;
- Investment implications – private and public sector finance implications which isn't explicit enough at the moment. A bit of figure work in the background for a limited audience should be considered;
- More emphasis on:
  - smart construction and MMC to drive productivity and expand capacity;
  - Quality and performance of buildings;
  - Creating a skills set for the transformation of the sector;
  - Phase 3 may need thinking about beforehand;
  - Transfer of demand across the various segments of the sector;
  - Supply chain and resilience and rebalancing the economy.
- The IRP can capture further guidance and encouragement to influence the behaviours of SME contractors into adopting PPN02/20;
- Government agrees with general direction but everything will be open to discussion;
- Bring in the ACM fund being announced on 26<sup>th</sup> May;
- Look at and include what isn't going to happen now;
- IW groups list – leaders need T&Cs so we have a mutual understanding of what is wanted and needed.
- May need a professional designer to spruce it up a bit to make it more accessible.
- Accept that money needs to be put in overall for communications, PR and engagement and professional design of the IPR.

## 2 Potential Changes to the CLC

2.1 Andy presented his matrix of the future of the CLC and asked for comments:

- Maintain the current sense of ownership and cohesion with the covid Task Force. The matrix respects the work they have been doing;
- Strong remit needed for each task force and workstream is doing;
- CLC needs expansion and getting more people involved;
- Cannot see it working without a PMO;
- To get maximum value from the PMO and other resources each activity done as a 'sprint';
- Previous stance for the CLC was to have a clear simple message, have to be clear for each one as this will make the task enormous;
- Needs resource, but the right resource – professional resources to control it all.

### Comments/suggestions on proposed workstream:

- Possibly reduce and consolidate the number of workstreams to four. Some funding essential.
- **Digital and Manufacturing** – maybe put Innovation in Buildings into it.
- **Skills** – lots of work to be done. Universities are doing a lot of great innovation, needs someone who can work across.
- **H&S** is right, but we have CONIAC who want to do more work and take more responsibility.
- **PfV** and **Fair Practice** need to be brought into one.
- **Exports and Trade** – bring together exports, trade, manufacturing, and distribution.
- **NetZero** – potentially runs across everything – may not need a workstream.
- Need a smaller group of people driving it forward to shape the agenda not just deliver it.
- Change required to keep the momentum going.
- Feel the Task Force is the way forward.
- Concerns that using trade bodies you may lose the voice of real business.
- Will it be to drive change or report and responding to it?
- Would the Hub replace the Innovation workstream?

### **3 CIH Covid-19 Response Bids**

3.1 Sam presented this paper.