

## CONSTRUCTION LEADERSHIP COUNCIL

**Thursday 15 March 2018, 14:00 – 16:30**  
**Conference Centre**  
**1 Victoria Street**  
**London SW1H 0ET**

### MINUTES – CLC/N013/2018/M13

#### **Attendees:**

- Andrew Wolstenholme, (Crossrail) – co-chair
- Ann Bentley, (Rider Levett Bucknall)
- Mike Chaldecott, (Saint Gobain)
- Fergus Harradence, (BEIS)
- Simon Rawlinson, (Arcadis)
- Mark Reynolds, (Mace)

#### **Present by invitation:**

- David Hancock, (Infrastructure and Projects Authority)
- Fionnula Conway, (BEIS)
- Niall Mackenzie, (BEIS)
- James Merritt, (MACE)
- Gladstone Pereira, (BEIS)
- Sara Tokell, (BEIS)
- Hannah Vickers, (ICE)

#### **Apologies:**

- Richard Harrington, (BEIS Construction Minister) – co-chair
- Vincent Clancy, (Turner & Townsend)
- Isabel Dedring, (Arup)
- Tony Meggs, (Infrastructure and Projects Authority)
- Brian Morrisroe, (AJ Morrisroe & Sons)
- David Pinder, (Baxi)
- Stephen Stone, (Crest Nicholson)

#### **Secretariat**

- Gavin Fraser, (BEIS)
- Peter Payne, (BEIS)

## 1. Welcome and Introductions

1.1 Fergus explained that the Minister had a previous engagement in Sedgefield and as energy was part of portfolio now, unlike previous construction Ministers, his time would be split between the two sectors.

## 2. BEIS update

2.1 Fergus covered several points:

- Ministers were keen to get the sector deal published in the week beginning 26<sup>th</sup> March before Parliament rises on the 29<sup>th</sup>. If not then the Local Government elections and Easter will push publication into May;
- Post Carillion the sector seems divided on the question of retentions. The recent consultation has thrown up many disparate views on what should happen with no consensus. Proposed 'holding' text is in the sector deal to make the deal go forward;
- Carillion - so far 8,000 jobs have been safeguarded/transferred. Around 1,400 people have been made redundant. Using the same trajectory about 16-17,000 jobs will be safeguarded out of 19,000. The transfer of contracts has been slower but is progressing.
- In his autumn statement the Chancellor announced the launch of a Call for Evidence to look at late payment. Fergus has added a paragraph to the sector deal to reflect the Secretary of State's desire for the CLC to bring together Government / the sector around a process that will ultimately reform payment practices.

## 3. Project 13 Update

3.1 James Merritt and Hannah Vickers presented the work they are doing on Project 13.

3.1.1 Project 13 is developing a business model to boost certainty and productivity in delivery, improve whole life outcomes in operation and support a more sustainable, innovative, highly skilled industry. This will ultimately provide better value for money for taxpayers and consumers. A summary paper and the slides are attached.

## 4. CLC Structure

4.1 Simon Rawlinson talked members through this paper which seeks to achieve 5 objectives:

- Align to the CLC governance model;
- Expand the resource available to support the delivery of the sector deal work streams;
- Give all CLC members specific responsibility within the sector deal;

- Expand representation with key stakeholders without overloading CLC;
- Increase capability in key areas of innovation and technology.

4.2 Andrew asked members to consider possible companies or individuals to fill the gaps in representation on the CLC.

## 5. CLC Governance & resourcing for sector deal implementation

5.1 Simon presented the paper that builds on the proposed changes discussed at the January CLC. He highlighted the main areas and implications. Two options were identified – increasing the bandwidth of the group and its ability to deliver and also raising funds to expand.

5.2 The changes put forward a structure and governance to enable the CLC to implement the sector deal.

## 6. Communications Update

6.1 Simon and Gavin went through the timeline and content for the sector deal publication event, currently there are rooms booked at BEIS for the 7<sup>th</sup> June but alternatives are currently being investigated. It was agreed that any date settled upon will not be publicised until after the sector deal is published.

## 7. Updates from work stream leads

7.1 Mike Chaldecott, Ann Bentley and Mark Reynolds and gave a rundown of the present position of their workstreams:

- Mike – quickly ran through his workstream's plan for 2018 (*CLC/2018/NO13/P05*)
- Mark – presented the skills workstream's strategy and action plan for 2018 detailing what they are working on together with the CITB (*CLC/2018/NO13/P04*).
- Ann – provided papers on her work on supply chains and business models. It covers three themes but the main one for Ann is the definition of value and how we can change the procurement methodologies. The paper will be published at the end of March.

## 8. AOB

8.1 David Hancock – Tony Meggs will be in front of the Public Accounts Committee on the 28<sup>th</sup> March defending PFI.

8.1.1 Fergus – attending a KPMG workshop on construction productivity models.

8.1.2 Mark – would like to see clarity around CLC publications, their launching and audience also acknowledging a CLC members company's contributions with their own branding on the publication. Andrew asked for members to think about a way to brand publications as CLC but to also make sure that credit is given where contributions are made.

8.1.3 Simon – once published he would like some blogs welcoming it.

8.1.4 Andrew – will remain as chair of the CLC for the foreseeable future.

Scheduled meetings for 2018 (*all 14:00-16:30 in the BEIS Conference Centre*) are:-

Thursday 05<sup>th</sup> July  
Tuesday 06<sup>th</sup> November

CLC Secretariat  
March 2018